

KEY PERFORMANCE DATA: BELGIUM AND LUXEMBOURG¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020, and that's in addition to the 7% reduction achieved in the previous 5 years. ²	Reduction in the average sugar per litre in our soft drinks portfolio (%)				4.3
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	42	48	50	51
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (Number)				17
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%) ⁴		13.9	15.7	17.1
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				98.5
	Percentage of glass packaging that is refillable glass (%)			100	100
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			84	85.5⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			25	26
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	62.02	57.38	56.44	55.59
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)			100	100
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				27.8
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			996,088	849,552
	Total number of volunteering hours (Hours)			250	619
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)			1.12	0.68
EMPLOYEE DATA					
	Total employees (Number)				2,097
	Male (Number/%)				1,700/81.1
	Female (Number/%)				397/18.9
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	1.76	1.59	1.56	1.59
	Percentage reduction in water use ratio since 2010 (%)		9.84	11.33	9.43
	Total volume of water withdrawn (m ³)	1,473,000	1,242,000	1,176,000	1,214,000
	Total volume of wastewater discharged (m ³)	667,416	541,750	488,080	452,880
	Manufacturing operations with their own water treatment facilities (Number)			2	2
We'll replenish 100% of the water we use in areas of water stress.	Total volume of water replenished (m ³)			30,000	42,900
	Water replenished as a percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰				7.44
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes of CO ₂)	117,996	92,338	88,946	85,386
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		21.74	24.62	27.64
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold since 2010 (%)		15.1	16.0	17.2
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		0.26	0.44	0.94
Energy use	Energy use ratio (MJ/litre)	0.476	0.433	0.428	0.408
	Total energy usage (MWh)	165,664	144,514	139,379	135,213
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)			78	94.5 (BE)/ 100 (Lux)
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100ml.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source – Fostplus.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished.

May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: FRANCE AND MONACO¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in the average sugar per litre in our soft drinks portfolio (%)				1.5
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	24	24	23	23
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (Number)				18
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%)*		2.3	2.5	2.4
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				97.5
	Percentage of glass packaging that is refillable glass (%)	83	85	85	87
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			55	56⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			25	27
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	54.61	53.44	53.38	52.73
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)			97.9	93.0
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				49
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			500,173	518,482
	Total number of volunteering hours (Hours)			3,091	3,076
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)			1.67	1.77
EMPLOYEE DATA					
	Total employees (Number)				2,607
	Male (Number/%)				1,952/74.9
	Female (Number/%)				655/25.1
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	1.33	1.23	1.22	1.24
	Percentage reduction in water use ratio (litres /litres of product)		8.16	8.47	7.19
	Total volume of water withdrawn (m ³)	2,597,000	2,355,000	2,336,000	2,223,000
	Total volume of wastewater discharged (m ³)	752,440	503,076	547,412	462,718
	Manufacturing operations with their own water treatment facilities (Number)			1	1
We'll replenish 100% of the water we use in areas of water stress.	Total volume of water replenished (m ³)			1,920,000	3,645,000
	Water replenished as percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰				396
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes of CO ₂ e)	114,996	90,385	80,104	78,648
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		21.4	30.3	31.6
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold since 2010 (%)		12.8	15.0	14.4
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		0.1	96.8	96.8
Energy use	Energy use ratio (MJ/litre)	0.236	0.188	0.180	0.196
	Total energy usage (MWh)	160,965	127,685	122,277	124,221
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)			85.2	95.8
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100ml.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source – CITEO.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished.

May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: GERMANY¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in average sugar per litre in our soft drinks portfolio (%)				2.7
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	31	30	31	32
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (Number)				13
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%)*				1.6
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				99
	Percentage of PET packaging that is refillable PET (%)	62	52	44	39
	Percentage of glass packaging that is refillable glass (%)	98	100	100	100
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			96	97.9⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			24	28
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	23.26	26.18	29.05	31.29
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)			99.5	99.9
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				24.9
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			511,817	293,582
	Total number of volunteering hours (Hours)			2,256	1,608
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)			2.41	1.77
EMPLOYEE DATA					
	Total employees (Number)				8,013
	Male (Number/%)				6,447/80.5
	Female (Number/%)				1,566/19.5
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	2.07	1.88	1.84	1.75
	Percentage reduction in water use ratio since 2010 (%)		9.10	11.31	15.71
	Total volume of water withdrawn (m ³)	7,088,000	6,746,000	6,761,000	6,252,000
	Total volume of wastewater discharged (m ³)	3,367,095	3,089,099	2,793,890	2,366,009
	Manufacturing operations with their own water treatment facilities (Number)			1	1
We'll replenish 100% of the water we use in areas of water stress.	Total volume of water replenished (m ³)			37,300	37,300
	Water replenished as a percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰				4.58
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes of CO ₂ e)	930,582	536,894	479,395	451,870
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		42.31	48.48	51.44
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold since 2010 (%)		32.6	36.1	37.0
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		98.1	96.3	100
Energy use	Energy use ratio (MJ/litre)	0.415	0.362	0.357	0.351
	Total energy usage (MWh)	647,036	569,789	529,754	498,777
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)				77
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100ml.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volumes, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source - GVM on behalf of Forum PET in der IK Industrievereinigung Kunststoffverpackungen e.V.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished. May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: GREAT BRITAIN¹

Data shows progress against GB CCEP This is Forward targets.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
In GB, we'll reduce the sugar in our soft drinks by 20% between 2015 and 2020. ²	Reduction in average sugar per litre in our soft drinks portfolio (%)				5.2
In GB, we'll aim for 60% of our sales to come from low or no calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	48	44	46	50
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (Number)				23
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%)*		3.0	3	3
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				97.1
	Percentage of glass and PET packaging that is refillable (%)	0	0	0	0
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			56 ⁶	74⁷
In GB, we'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic by 2020.	Percentage of PET used that is rPET (%)			24	24
Packaging Weight	Aluminium – Total Weight	31,422	33,271	33,978	35,188
	PET – Total Weight	48,356	40,912	43,938	42,513
	Glass – Total Weight	55,290	51,968	42,469	57,038
	Other Primary – Total Weight	10,180	7,899	11,732	9,122
	Total Packaging Weight (Primary/Secondary/Tertiary)	175,205	158,181	155,394	168,222
	Percentage Total Recycled Content (Primary/Secondary/Tertiary)	30%	33%	36%	39%
Packaging use ratio	Packaging use ratio (g/litre of product) ⁸	60.13	54.61	53.94	56.98
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)			100	100
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁹				36.6
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			1,782,361	1,070,998
	Total number of volunteering hours (Hours)			2,302.5	2,090
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)			0.31	0.56

Commitment

	KPI Measurement	2010	2015	2016	2017
EMPLOYEE DATA					
	Total employees (Number)				3,550
	Male (Number/%)				2,493/70.2
	Female (Number/%)				1,057/29.8
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ¹⁰	1.36	1.29	1.34	1.364
	Percentage reduction in water use ratio (%)		5.32	2.10	0.02
	Total volume of water withdrawn (m ³)			3,277,247	3,437,944
	Total volume of wastewater discharged (m ³)	985,408	785,262	924,171	996,723
	Manufacturing operations with their own water treatment facilities (Number)			0	0
We'll replenish 100% of the water we use in areas of water stress.	Total volume of water replenished (m ³)			266,800	880,300
	Water replenished as a percentage of total water used in our beverages where sourced from areas of water stress (%) ¹¹				66.89
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹²	Carbon Footprint – core business operations – market based approach (tonnes CO ₂ e)	570,037	336,600	304,705	263,459
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		40.95	46.55	53.78
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold (%)		26.7	29.0	34.0
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		7.9	4.1	77.6
Energy use	Energy use ratio (MJ/litre)	0.312	0.266	0.259	0.256
	Total energy usage (MWh)	306,051	232,503	223,076	227,260
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)			84.1	82.3
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹³				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100ml.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source: RECOUP research (2016). Related to all plastic bottles collected for recycling in Great Britain.

⁷ Data source: Valpak (2016) – Research into PET beverage bottle collection rate in GB.

⁸ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁹ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

¹⁰ Water use ratio, litres of water per litre of finished product produced.

¹¹ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished.

¹² May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹³ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹⁴ Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: ICELAND¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in average sugar per litre in our soft drinks portfolio (%)				1.6
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	23	29	32	34
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (%)				7
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%)*				3
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				100
	Percentage of glass and PET packaging that is refillable (%)	0	0	0	0
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			88	87⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			0	0
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	60.02	75.48	73.64	75.44
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)			83.8	92.4
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				38
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)				168,505
	Total number of volunteering hours (Hours)				0
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)			3.72	3.95
EMPLOYEE DATA					
	Total employees (Number)				157
	Male (Number/%)				119/75.8
	Female (Number/%)				38/24.2
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	5.96	4.44	4.36	5.25
	Percentage reduction in water use ratio (%)		25.52	26.94	11.89
	Total volume of water withdrawn (m ³)	277,000	209,000	207,000	215,000
	Total volume of wastewater discharged (m ³)	69,677	49,328	59,207	59,206
	Manufacturing operations with their own water treatment facilities (Number)			0	0
We'll replenish 100% of the water we use in areas of water stress.	Water replenished as percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰				0
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes of CO ₂ e)	1,357	1,052	1,077	1,555
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		22.44	20.58	14.64
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold since 2010 (%)		7.8	9.2	10.9
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		100	100	100
Energy use	Energy use ratio (MJ/litre)	1.145	1.054	1.015	1.130
	Total energy usage (MWh)	16,491	14,806	14,350	13,605
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)				39.9
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100ml.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source: Endurvinnslan.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished.

May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: THE NETHERLANDS¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in average sugar per litre in our soft drinks portfolio (%)				6.2
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	32	31	32	36
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (Number)				11
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%)*		8.4	9.0	10.1
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				98.2
	Percentage of glass packaging that is refillable glass (%)	100	100	100	99
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			86.3	86.3⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			43	43
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	52.98	51.03	50.69	48.72
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)			100	100
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				28.4
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			181,483	203,789
	Total number of volunteering hours (Hours)			1,087	625
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)			0.14	0.00
EMPLOYEE DATA					
	Total employees (Number)				736
	Male (Number/%)				557/75.7
	Female (Number/%)				179/24.3
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	1.48	1.72	1.42	1.43
	Percentage reduction in water use ratio (%)		+15.83	4.13	3.44
	Total volume of water withdrawn (m ³)	860,680	732,600	668,047	697,000
	Total volume of wastewater discharged (m ³)	327,075	315,078	226,177	259,806
	Manufacturing operations with their own water treatment facilities (Number)			0	0
We'll replenish 100% of the water we use in areas of water stress.	Water replenished as percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰			0	0
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes of CO ₂ e)	138,795	91,783	94,230	115,931
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		33.87	32.11	16.47
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold (%)		21.2	21.1	12.4
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		98.0	97.9	98.0
Energy use	Energy use ratio (MJ/litre)	0.275	0.348	0.307	0.298
	Total energy usage (MWh)	62,047	50,622	48,962	49,391
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)			77.5	96.8
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100m.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source: KO GWS report.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished. May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: NORWAY¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in average sugar per litre in our soft drinks portfolio (%)				5.5
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	26	30	32	34
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (Number)				4
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%)*		0	0	0
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				100
	Percentage of glass and PET packaging that is refillable (%)	92	1	0	0
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			94	95.16⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			25	25.4
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	18.92	48.69	42.98	32.94
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)	100	99.9	99.7	100
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				31.3
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			259,000	168,306
	Total number of volunteering hours (Hours)			160	390
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)				0.31
EMPLOYEE DATA					
	Total employees (Number)				658
	Male (Number/%)				506/76.9
	Female (Number/%)				152/23.1
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	2.47	1.32	1.31	1.26
	Percentage reduction in water use ratio since 2010 (%)		46.45	47.11	48.90
	Total volume of water withdrawn (m ³)	504,000	271,000	266,000	238,000
	Total volume of wastewater discharged (m ³)	304,514	175,267	168,362	203,461
	Manufacturing operations with their own water treatment facilities (Number)			0	0
We'll replenish 100% of the water we use in areas of water stress.	Water replenished as percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰				0
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes of CO ₂ e)	29,327	15,120	7,161	6,802
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		48.44	75.58	76.81
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold since 2010 (%)		+10.2	9.5	18.2
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)			97.4	97.4
Energy use	Energy use ratio (MJ/litre)	0.639	0.398	0.369	0.386
	Total energy usage (MWh)	60,061	30,841	29,085	28,238
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)			53.9	84.2
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100m.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source: Infinitum AS (deposit)

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished.

May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: PORTUGAL¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in average sugar per litre in our soft drinks portfolio (%)				9.6
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	12	21	23	27
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (Number)				4
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%) ⁴				1.5
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				99.997
	Percentage of glass packaging that is refillable glass (%)	91	90	92	93
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			66.0	42.2⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			14	14
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	47.81	46.86	40.86	43.37
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)	97.9	99.4	99.9	99.9
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				18.2
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships. ³	Total community investment contribution (€)			1,487,324	688,340
	Total number of volunteering hours (Hours)				757
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)				0.81
EMPLOYEE DATA					
	Total employees (Number)				367
	Male (Number/%)				249/67.8
	Female (Number/%)				118/32.2
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	2.23	1.91	1.67	1.71
	Percentage reduction in water use ratio (%)		14.40	25.10	23.28
	Total volume of water withdrawn (m ³)	451,000	410,000	379,000	326,000
	Total volume of wastewater discharged (m ³)		178,008	143,938	136,415
	Manufacturing operations with their own water treatment facilities (Number)			1	1
We'll replenish 100% of the water we use in areas of water stress.	Water replenished as percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰			0	0

Commitment

	KPI Measurement	2010	2015	2016	2017
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint -core business operations – market based approach (tonnes of CO ₂ e)	49,329	34,635	33,217	31,731
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		29.79	32.66	35.67
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold since 2010 (%)		25.9	27.5	31.4
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		0	0	0
Energy use	Energy use ratio (MJ/litre)	0.44	0.46	0.37	0.39
	Total energy usage (MWh)	30,809	32,881	29,166	26,206
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)				59.0
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				11

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100m.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data Source: Sociedade Ponto Verde.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished.

May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: SPAIN AND ANDORRA¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in the average sugar per litre in our soft drinks portfolio (%)				6.0
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	27	37	38	39
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (%)				5
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%) ⁴				10
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				99.95
	Percentage of glass packaging that is refillable glass (%)	89	92	92	92
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling via local and national partnerships as a percentage of total PET packaging put onto the market (%)			71	76⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			12	13
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	61.89	58.02	49.84	46.68
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)	82.7	89.7	90.7	88.3
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				23.1
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			1,487,324	688,340
	Total number of volunteering hours (Hours)				757
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)				1.09
EMPLOYEE DATA					
	Total employees (Number)				3,907
	Male (Number/%)				3,180/81.4
	Female (Number/%)				727/18.6
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	2.17	1.94	1.85	1.90
	Percentage reduction in water use ratio (%)		10.87	14.89	12.44
	Total volume of water withdrawn (m ³)	6,391,000	5,328,000	5,102,000	5,211,000
	Total volume of wastewater discharged (m ³)	2,487,750	2,272,456	2,406,658	2,143,527
	Manufacturing operations with their own water treatment facilities (Number)			7	7

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll replenish 100% of the water we use in areas of water stress.	Total volume of water replenished (m ³)			3,050,000	2,439,250
	Water replenished as percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰			95	94.34
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes of CO ₂ e)	509,615	332,392	310,916	313,444
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		34.78	38.99	38.49
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold (%)		18.7	22.1	26.1
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		78.1	99.5	99.9
Energy use	Energy use ratio (MJ/Litre)	0.45	0.37	0.36	0.37
	Total energy usage (MWh)	426,315	327,899	323,849	332,040
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)				65.4
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				23

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages <20kcal/100ml. Zero calorie beverages <4kcal/100m.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data Source: ECOEMBES.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished. May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.

KEY PERFORMANCE DATA: SWEDEN¹

Data shows progress against corporate CCEP This is Forward targets. Country targets may vary.

Commitment	KPI Measurement	2010	2015	2016	2017
DRINKS					
We'll reduce the sugar in our soft drinks by 10% between 2015 and 2020. ²	Reduction in the average sugar per litre in our soft drinks portfolio (%)				7.8
We'll aim for 50% of our sales to come from low or no-calorie drinks. ³	Percentage of volume sold which is low or no-calorie (%)	17	25	27	30
We'll continuously evolve our recipes and portfolio to offer a greater choice of drinks.	Number of new product introductions which have had their recipes changed to reduce sugar since 2010 (%)				15
We'll make it easier for consumers to cut down on sugar with straightforward product information and smaller pack sizes.	Percentage of volume sold in packs that are 250ml or less (%)*		0.7	0.6	0.6
PACKAGING					
We'll make sure that 100% of our packaging is recyclable or reusable.	Percentage of packaging that is recyclable (%) ⁵				96.6
	Percentage of glass packaging that is refillable glass(%)	91	11	0	0
We'll work with local and national partners to collect 100% of our packaging in Western Europe.	PET packaging collected for recycling as a percentage of total PET packaging put onto the market (%)			83	82.5⁶
We'll make sure that at least 50% of the material we use for our PET bottles comes from recycled plastic (rPET).	Percentage of PET used that is rPET (%)			36	36
Packaging use ratio	Packaging use ratio (g/litre of product) ⁷	45.47	51.39	52.28	41.27
Manufacturing waste	Total manufacturing waste sent for recycling (including composting and waste to energy recovery) (%)	100	100	100	99.8
SOCIETY					
We'll foster a diverse and inclusive culture in our business and make sure that women hold at least 40% of our management positions.	Percentage of women in management (senior manager level and above) positions (%) ⁸				50
We'll expand the contribution we make to society by increasing our employee volunteering and supporting local community partnerships.	Total community investment contribution (€)			751,407	80,857
	Total number of volunteering hours (Hours)			448	44
Safety	Lost-time Incident Rate (LTIR) (Number of lost-time incidents per 100 full-time equivalent employees)				0.38
EMPLOYEE DATA					
	Total employees (Number)				781
	Male (Number/%)				571/73.1
	Female (Number/%)				201/26.9
WATER					
We'll protect the sustainability of the water sources we use for future generations.	Sites with Source Water Protection Plans and Source Water Vulnerability Assessments in place (%)	100	100	100	100
We'll reduce the water we use in manufacturing by 20% – and address water impacts in our supply chain.	Water use ratio (litres/litre) ⁹	1.90	1.54	1.56	1.41
	Percentage reduction in water use ratio (%)		18.86	17.78	25.61
	Total volume of water withdrawn (m ³)	631,000	516,000	526,000	488,000
	Total volume of wastewater discharged (m ³)	252,316	225,625	186,491	169,813
	Manufacturing operations with their own water treatment facilities (Number)			0	0

Commitment

	KPI Measurement	2010	2015	2016	2017
We'll replenish 100% of the water we use in areas of water stress.	Water replenished as percentage of total water used in our beverages where sourced from areas of water stress (%) ¹⁰			0	0
CLIMATE					
We'll cut greenhouse gas emissions from our core business by 50%. ¹¹	Carbon Footprint – core business operations – market based approach (tonnes CO ₂ e)	16,420	13,772	12,130	8,212
	Absolute reduction in greenhouse gas emissions in core business operations since 2010 (%)		16.43	26.13	49.99
We'll cut greenhouse gas emissions by 35% across our entire value chain.	Reduction in total value chain greenhouse gas emissions (Scope 1, 2, 3) per litre sold since 2010 (%)		10.1	16.2	23.6
We'll purchase 100% renewable electricity by 2020.	Percentage of electricity purchased that comes from renewable sources (%)		99.1	99.1	99.4
Energy use	Energy use ratio (MJ/litre)	0.53	0.35	0.34	0.33
	Total energy usage (MWh)	49,079	41,872	40,507	38,818
SUPPLY CHAIN					
We'll continue to embed sustainability, ethics and human rights into our supply chain.	Spend with suppliers covered by our Supplier Guiding Principles (%)			64.9	64.9
We'll make sure 100% of our main agricultural ingredients and raw materials come from sustainable sources by 2020.	Percentage of sugar sourced through suppliers in compliance with our SAGPs (%) ¹²				100

¹ Please note data for previous years may not be available in all cases as new targets have been set in 2017; and combined data for CCEP prior to its formation may not be available in all cases.

² Sparkling soft drinks and non-carbonated soft drinks only. Does not include water or juice.

³ Total CCEP sales. Does not include coffee, alcohol, beer or freestyle. Low calorie beverages ≤20kcal/100ml. Zero calorie beverages <4kcal/100ml.

⁴ Based upon 2017 CCEP sparkling soft drinks sales volume, at an SKU level.

⁵ Packaging is the packaging in the hand of the consumer (RTD packaging). Recyclability criteria based upon market specific recyclability assessments.

⁶ Data source: Returpack AB.

⁷ Packaging Use Ratio based upon tonnage of packaging, including trippage for refillable packaging.

⁸ The categorisation of Management and Non-Management roles for 2017 is consistent across all countries. This was not possible in 2016 due to lack of alignment immediately following the merger and explains any significant year on year differences shown.

⁹ Water use ratio, litres of water per litre of finished product produced.

¹⁰ Water replenishment calculated on production volume from CCEP sites based in areas of water stress as determined by WRI/Aqueduct analysis, and total water volumes replenished. May differ to The Coca-Cola Company calculations, which are based on total sales volumes.

¹¹ Absolute carbon reduction target, irrespective of business growth. Core business operations includes manufacturing, cold drinks equipment and transportation.

¹² Sugar is the first agricultural ingredient for which we have supplier data. We will add further ingredients, as we receive the data.